Board of Selectmen

Board Goals and Objectives FY2010

1. GOAL - Maintain Community's Financial Stability and Well-being

- Objective A Develop an FY2011 Town budget that avoids an override while maintaining core Town services.
- Objective B Identify and maintain the quality of core Town services
- Objective C Reduce dependence on property tax by identifying additional revenue sources and increasing financial support from non-profit entities in Concord.
- Objective D Identify additional revenue sources, including any new revenue sources authorized by the State and Federal Legislatures including, but not limited to, any gifts or grants, as well as opportunities for public/private partnerships
- Objective E Engage in discussion of State budget priorities for both Town and School operations.
- Objective F Maintain regular communication with School Committees and Finance Committee, and participate actively in discussion of High School Facilities Planning.
- Objective G Promote energy efficiency, energy conservation, and renewable energy generation to reduce short- and long-term energy costs to Concord citizens and institutions and to reduce impacts on climate and the environment. Assess value of "Green Communities Act" and other energy conservation initiatives.
- Objective H Evaluate the cost-effectiveness of the Town's continued participation in the Community Preservation Act program.

2. GOAL – Promote Near-term and Long-Range Planning to Maintain and Enhance the Town's Unique Character.

Objective A – Collaborate with Planning Board to establish planning priorities and assess value of new legislation supporting new approaches to land use (Land Use Planning Act), including evaluating the potential for developing a local "green development bylaw".

- Objective B Continue to support the West Concord Task Force and engage in discussion of WCTF's priority goals: Design Guidelines, Master Plan Development and associated zoning changes.
- <u>Objective C</u> Support on-going wastewater planning efforts.
- Objective D Support efforts to enhance telecommunications services in Concord.
- Objective E Protect existing natural resources.
- Objective F Acquire land or support the acquisition of land for the preservation of open space, agriculture, recreation, the support of municipal operations, and to provide a range of housing alternatives.
- Objective G Preserve Concord's historic and cultural heritage.
- Objective H Engage Planning Board and Housing groups in discussion of the Town's need for affordable housing, assisted living, and other housing opportunities.

3. GOAL – Focus on the Selectmen's Role as Key Policy-Making Board Through Effective Board Organization, Governance, and Communication

- Objective A Develop concrete Board policies in key areas to shape decisions made by appointed committees and Town staff
- Objective B Facilitate communication between the Board of Selectmen and the residents of Concord.
- Objective C Make more information about Town Government available to the public via the web, CCTV, and other media.
- Objective D Maintain and enhance relations with State and Federal legislative delegations, State agencies and regional authorities.
- Objective E Reserve time, as needed, at Selectmen's meetings for more in-depth fact-finding on specific issues related to the Selectmen's objectives.

Stanly E. Black, Chair

Concord Board of Selectmen